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GOLDMAN SACHS CONFERENCE

WEATHERFORD INTERNATIONAL PLC

JANUARY 5, 2023

DISCLAIMER

This presentation contains projections and forward-looking statements concerning, among other things, the Company's quarterly and full-year revenues, operating income and losses, segment adjusted EBITDA, adjusted EBITDA, free cash flow, forecasts or expectations regarding business outlook, prospects for its operations, capital expenditures, expectations regarding future financial results, and are also generally identified by the words "believe," "project," "expect," "anticipate," "outlook," "budget," "intend," "strategy," "plan," "guidance," "may," "should," "could," "will," "would," "will be," "will continue," "will likely result," and similar expressions, although not all forward-looking statements contain these identifying words. Such statements are based upon the current beliefs of Weatherford's management and are subject to significant risks, assumptions, and uncertainties. Should one or more of these risks or uncertainties materialize, or underlying assumptions prove incorrect, actual results may vary materially from those indicated in our forward-looking statements. Readers are cautioned that forward-looking statements are only predictions and may differ materially from actual future events or results, including; the price and price volatility of oil and natural gas; various effects from the Russia Ukraine conflict including, but not limited to, extended business interruptions, sanctions imposed by various countries, associated operational and logistical challenges, and impacts to the overall global energy supply; cybersecurity issues, as we may experience a higher rate of cybersecurity attacks, intrusions or incidents in the current environment of remote connectivity; demand for oil and gas and fluctuations in commodity prices; general global economic repercussions related to U.S. and global inflationary pressures; the macroeconomic outlook for the oil and gas industry; operational challenges relating the COVID-19 pandemic and efforts to mitigate the spread of the COVID-19 virus and COVID-19 variants, including logistical challenges, protecting the health and well-being of our employees, remote work arrangements, performance of contracts and supply chain disruptions; our ability to generate cash flow from operations to fund our operations; and the realization of additional cost savings and operational efficiencies. These risks and uncertainties are more fully described in Weatherford's reports and registration statements filed with the SEC, including the risk factors described in the Company's Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Accordingly, you should not place undue reliance on any of the Company's forward-looking statements. Any forward-looking statements speaks only as of the date on which such statement is made, and the Company undertakes no obligation to correct or update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law, and we caution you not to rely on them unduly.

This presentation includes non-GAAP financial measures which we believe provide users of our financial information with additional meaningful comparisons between current results and results of prior periods as well as comparisons with peer companies. The non-GAAP amounts should not be considered as substitutes for operating income, provision for income taxes, net income or other data prepared and reported in accordance with GAAP, but should be viewed in addition to the Company's reported results prepared in accordance with GAAP. Please refer to the appendices included herein and our third quarter 2022 earnings release for a reconciliation of GAAP to the non-GAAP financial measures.

REINVENTING WEATHERFORD

HISTORICAL

CHALLENGING DEBT INEFFICIENT ORGANIZATION NICHE TECHNOLOGIES SILOED STRUCTURE INCONSISTENT RESULTS DRIVEN BY REVENUE & MARKET SHARE

CURRENT

FREE CASH FLOW DRIVEN BY MARGIN EXPANSION AND OPERATING PARADIGM SHIFT

LEADING TECHNOLOGY POSITIONS

DEEPER CUSTOMER ENGAGEMENT

ESG PRIORITIES & BROADER DIGITAL OFFERINGS

8 QUARTERS OF MEETING/BEATING GUIDANCE

FLATTER STRUCTURE & FEWER LAYERS

THE "NEW" WEATHERFORD

Who We Are

Portfolio Across Well Lifecycle

Drilling & Evaluation (DRE):

- **Managed Pressure Drilling**
 - **Drilling Services**
 - Wireline
 - **Drilling Fluids**

Well Construction & Completions (WCC):

- **Tubular Running Services**) R
- 1 **Cementation Products**
 - Completions
 - Liner Hangers
 - Well Services

Production & Intervention (PRI):

- Intervention Services & Drilling Tools^[1]
 - Artificial Lift
 - Production Automation & Software
 - Sub Sea Intervention
 - **Pressure Pumping**

Free Cash Flow Generation 2 consecutive years of positive free cash flow

- Sustainable **Profitability**
 - Margin Expansion Focus on profitable opportunities

Commercial Wins

Achievements Since Re-Listing

 Significant contract wins across the portfolio with IOCs and NOCs

Credit Rating

B2/B Moody's/S&P

S&P upgrade

- Lump-sum turnkev contract from Saudi Aramco
- >\$500M contract from
- PDO
- o >\$400M contract from ADNOC



Refinancing Transactions

- \$2.475B of refinancing transaction
- ~\$90M annual reduction in interest expense
- \$400M Amended Credit Facility



Leading global energy services company

 $\mathbf{\hat{n}}$

WFRD



Presence in 75 countries & 350 operating locations

Market Leading Product Lines



Free Cash Flow

~17,500 world-class talent from >110 nationalities

Sustainable Profitability



THE ENERGY OF **INNOVATION**

MANAGED PRESSURE DRILLING

CARBON SEQUESTRATION

TUBULAR RUNNING SERVICES

CEMENTATION PRODUCTS FISHING AND RE-ENTRY

DIGTIZATION & AUTOMATION SOLUTIONS

GEOTHERMAL

PLUG AND ABANDONMENT

ESG SOLUTIONS

CUSTOMER & TECHNOLOGY HIGHLIGHTS

NORTH AMERICA

Technology Highlights:

- MPD technology and remote engineering support contributed to a major operator's success in drilling the longest well in Canada at ~30,000 ft
- Successfully reintroduced HEX ultra-high temperature LWD technology
- Successfully introduced Vero[®] mechanized operations for an IOC in US Gulf of Mexico

Contract Wins:

- 3-year contract from Shell for cementation products in the Gulf of Mexico
- 3-year commercial agreement with Hess for Artificial Lift Equipment and services

LATIN AMERICA

Technology Highlights:

 Successful introduction of Magnus[®] and RipTide[®] for an NOC in Latin America

Contract Wins:

 2-year contract from YPF for drilling fluids and associated services

OPERATIONAL EXCELLENCE

- MPD received recognition from a major operator in Latin America for setting a new field record for fastest well drilled
- Well Services received recognition from an IOC in the Middle East for excellence in operational execution
- MPD received recognition from an IOC in Central Asia for successful planning and execution
 of the first fully Managed Pressure Cementation application in its field

EUROPE

Technology Highlights:

- First introduction of PressurePro[®] MPD in Central Asia for an IOC
- Completed the first optical monitoring sub-sea job in Norway

Contract Wins:

- Award from Fri-EL Green Power to provide drilling, well construction, and formation evaluation
- 3-year contract win to provide cemented liner hangers for bp in Azerbaijan

MIDDLE EAST

Technology Highlights:

 Multiple contract awards expanding Foresite® platform in Middle East

Contract Wins:

- 5-year contract from ADNOC to provide directional drilling and LWD^[1] services and five-year agreement to provide well services
- 5-year contract from a major IOC in the Middle East to provide wireline services
- 2-year award from Kuwait Oil Company for upper completions
- 2 artificial lift awards from Tatweer Petroleum

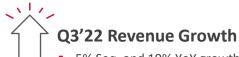
ASIA

Technology Highlights:

 First liner-hanger job supported by AccuView[®] system in Asia

Contract Wins:

- 5-year contract from Pertamina to deliver intervention, through tubing and tubular running services (TRS)
- 5-year award from Cairn India for integrated artificial lift and production automation



5% Seq. and 19% YoY growth

- 74% international revenue base
- Strong presence in the Middle East



Q3'22 Margin Expansion

Adjusted EBITDA margins of 19.1%, an improvement of 160 bps Seq. and 20 bps YoY



Commercial Wins

Significant contract wins across the portfolio with IOCs and NOCs

- Lump-sum turnkey contract from Saudi Aramco
- >\$500M contract from PDO
- >\$400M contract from ADNOC

POSITIONED FOR LONG-TERM GROWTH



Sustainable Profitability

- Generating sustainable returns
- Directed Growth a focus area in 2022



Specialty Services Offerings

- Focusing on market leading product lines to create unique value proposition for customers
- Filling the industry supply crunch with integrated specialty services

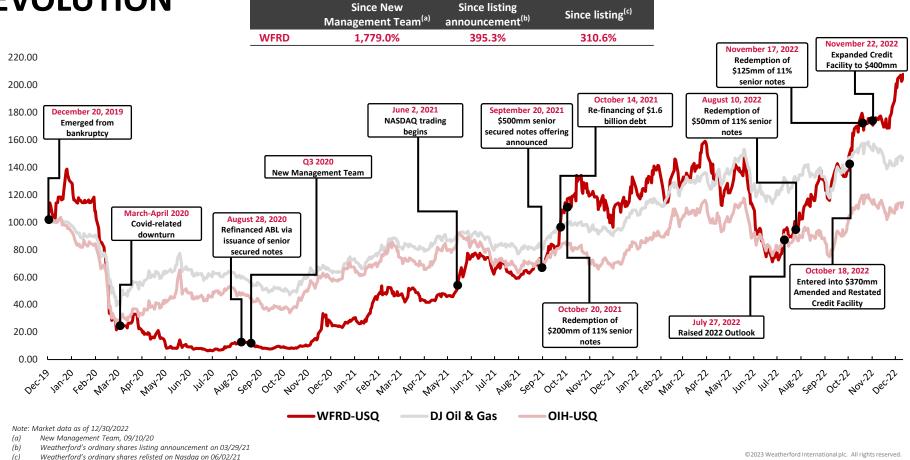


Free Cash Flow Generation

 Delivered \$356M of free cash flow over 2 years: 2020 & 2021



EVOLUTION



Indexed Price Performance



LEADERSHIP POSITION ACROSS WELL LIFECYCLE

	OFFERINGS	WFRD TECHNOLOGY	WFRD	PEER 1	PEER 2	PEER 3	COMMERCIAL AWARDS
0.05	Managed Pressure Drilling	Victus™	•	•	•	•	 2-Year MPD award from Shell 2-year MPD award from Asia Operator Contract extension from IOC in Gulf of Mexico
DRE +	+ Drilling Services	High Temp LWD, Magnus™	•	•	•	•	 5-year contract from PTTEP for offshore drilling campaign 4-year contract with European operator for high complexity wells 3-year contract with European operator for on and offshore drilling services
wcc	Tubular Running Services	Vero™			•		 6-year commercial contract from Chevron to deliver TRS in Thailand 5-year TRS award from Saudi Aramco 3-year Integrated Well Services contract from a major IOC in Asia
+	Cementation Products	VO stage tools, SSR Plugs		-	•	•	 3-year contract from Shell for cementation products in the Gulf of Mexico 3-year contract to provide cemented liner hangers from bp in Azerbaijan
PRI	Intervention Services & Drilling Tools	QuickCut™, Alpha					 2-year Fishing contract from major Asia operator 3-year Intervention Services contract from major Asia operator

UNIQUE COMBINATION OF DIFFERENTIATED TECHNOLOGIES;

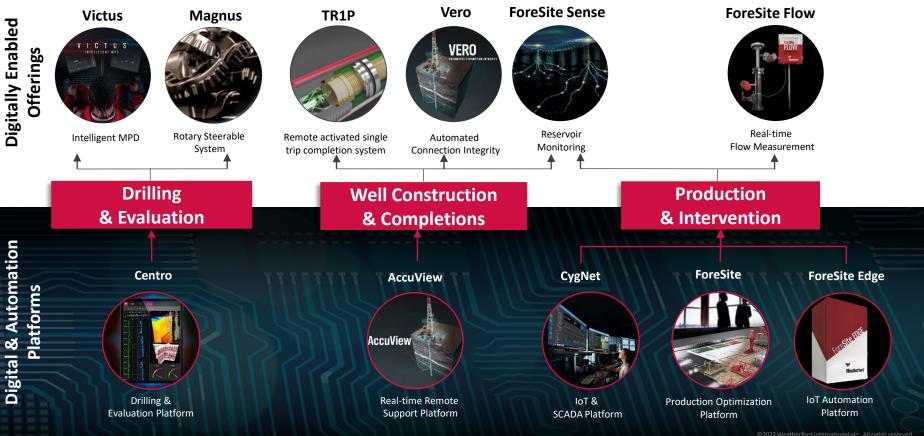
DIGITAL OFFERINGS & INTEGRATED SERVICES ACCELERATE GROWTH

Comprehensive offering

Offering not comprehensive

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INNOVATION & TECHNOLOGY LEADERSHIP IN DIGITAL OFFERINGS





SUSTAINABILITY TODAY AND FOR THE FUTURE



ENVIRONMENT

- Carbon Footprint Reduction
- Supply Chain Optimization
- Emission Reduction
- Waste Management
- Energy Transition Offerings:
 - Geothermal
 - Carbon Capture, Utilization and Storage (CCUS)
 - Plug & Abandonment



Creating diverse, equitable & inclusive workplace

- Employee Engagement & Training
- Prioritizing Health & Safety
- Employee Performance & Progression
- Building diverse supplier networks aligned to our social imperatives
- Supporting Local Communities



- Focus on Ethics & Compliance
- Commitment to Human Rights
- Appropriate Risk Management
- Data Privacy & Security
- Diverse & Experienced Board Committees
- Audit & Assurance
- Action with Integrity

COMMITTED TO BECOMING NET ZERO BY 2050

ENERGY TRANSITION OFFERINGS

Geothermal

[1] LWD - Logging-while-drilling

We are proud to have been a leader in delivering results in Geothermal projects for 25 years. These results include:

- Providing LWD^[1] services for the world's hottest borehole in Iceland
- Geosteering the world's first 90-degree Geothermal well in Canada
- Pioneering the Turkish Geothermal market
- Drilling and logging wells for Munich's largest Geothermal heating plant
- Awarded integrated drilling, well construction and formation evaluation contract for Fri-EL Green Power project in Italy

Plug & Abandonment (P&A)

Weatherford offers specialized P&A solutions that establish permanent barriers that mimic the original caprock, so that our customers can plug and abandon responsibly. For example:

 In three projects across the United Kingdom and Norway for the same customer, Weatherford delivered integrated abandonment services that allowed the operator to abandon 60 wells while saving more than 300 days of rig time

Partnerships

Building creative solutions to address the worlds' sustainability needs through collaborative partnerships:

- Ardyne: Specialized single-trip abandonment and slot-recovery technology to help deliver industry's most comprehensive portfolio of Plug & Abandonment (P&A) and Slot Recovery solutions
- Criterion Energy Partners: WFRD selected to join its Industry Advisory Group, helping to address global energy demand with clean, renewable Geothermal energy
- University of Texas (UT): Collaborating with UT in the RAPID and CODA programs on drilling, well construction and abandonment

READ MORE IN OUR 2021 SUSTAINABILITY REPORT

SUSTAINABILITY IN ACTION

NORTH AMERICA

- World's first horizontal, 2,000 meters Geothermal Well & Deepest in Saskatchewan, Canada
- Developed downhole turbine technology to power directional drilling tools, significantly reducing the use of lithium batteries
- Reduced oil consumption in preventative maintenance of gas engines through engineering the extension of the useful life of oil in Artificial Lift System gas powered engines in Mexico
- Eliminated use of hazardous solvents at PCP MFG site in Calgary

LATIN AMERICA

- Use of environmentally friendly painting for _ ISDT portfolio in Colombia
- 14 years LTI-free operations for artificial lift in Argentina

EUROPE

- Award from Fri-EL Green Power to provide drilling, well construction, and formation evaluation
- Executed successful geothermal project called DESCRAMBLE for ENEL Greenpower, Italy
- Drilled six wells in star design for Stadtwerke Munchen - Munich's largest Geothermal Heating Plant
- Pioneer in Turkish Geothermal market for Directional Drilling, Liner Hanger & Cementation Equipment for multiple customers

MIDDLE EAST

- Kuwait Oil Company CEO HSSE Award
- 21 years LTI-free in Oman for Liner Hangers and Inflates
- 12 years LTI-free in Azerbaijan
- Sponsor of Young ADIPEC for >7 years
- Participated in the inaugural Saudi Green Forum to drive action and spark innovative solutions to help tackle climate change

- Adoption of eco-friendly corrugated cardboard packaging to replace conventional wooden packaging across multiple manufacturing sites
- Mari Petroleum ALS Contract 6 years LTI Free

25+ Years of results in 150+ Geothermal Projects

48% Reduction

ASIA

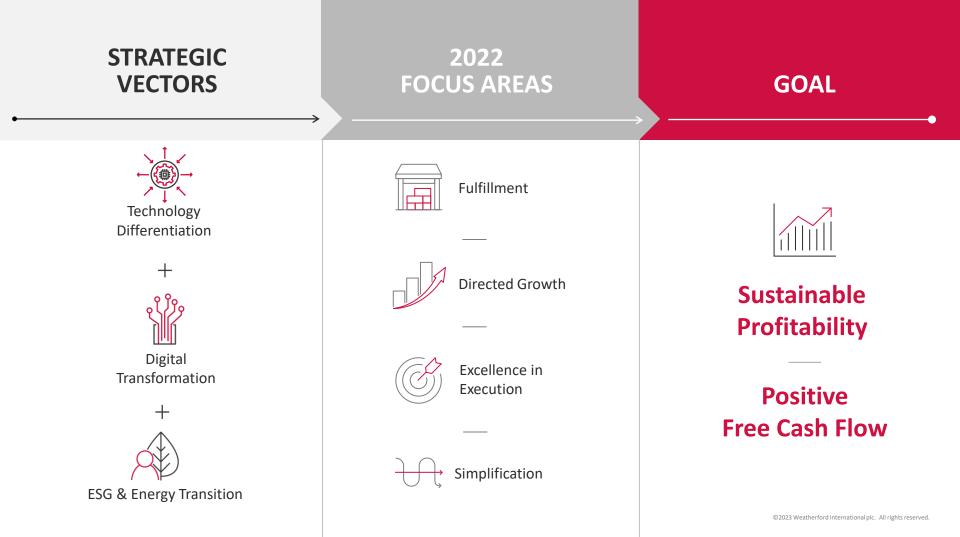
in Total Recordable Incident Rate since 2017 (based on 1M employee hours)

Extensive technology portfolio

compliments transitioning to a lower carbon economy

VALUE CREATION

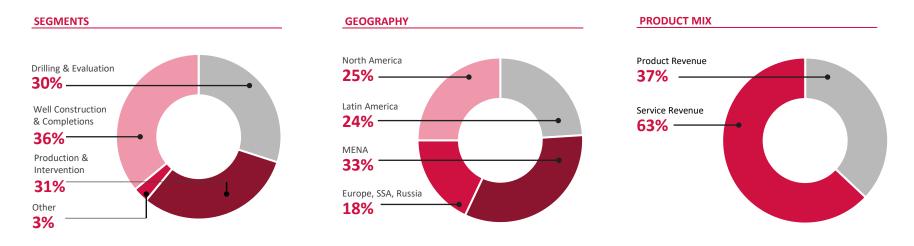






REVENUE MIX

Total Revenue LTM Q3'22: \$4,087M



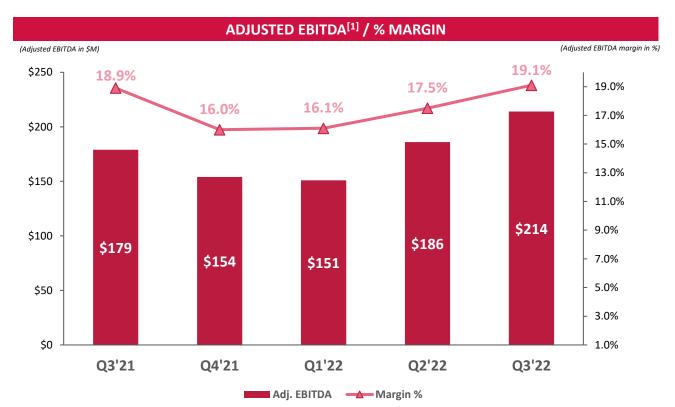
\$177M of Free Cash Flow^[1] LTM Q3'22 | Two Consecutive Years of delivering positive Free Cash Flow

[1] Free Cash Flow is a non-GAAP measure calculated as cash flows provided by (used in) operating activities, less capital expenditures for property, plant, and equipment, plus proceeds from the disposition of assets. Management believes Free Cash Flow is useful to understand liquidity and should be considered in addition to but not substitute cash flows provided by (used in) operating activities

CONTINUED EBITDA IMPROVEMENT

COMMENTARY

- Improvement in both Adjusted EBITDA and margin driven by execution across focus areas
- All segments and geographies experiencing positive momentum with improved activity and positive market outlook across the Middle East and Latin America underpinned by strong contract awards to support multiyear plans
- Focus on cost discipline, changing operating paradigm and improvements in pricing to help achieve sustainable rate of highteens EBITDA margins



[1] Adjusted EBITDA is a non-GAAP measure and excludes, among other items, impairments of long-lived asset and goodwill, restructuring expenses, share-based compensation expense, as well as write-offs of property plant, and equipment, right-of-use assets, and inventory



LTM Q3'22 FREE CASH FLOW GENERATION

Maintaining Capital Discipline while delivering on Free Cash Flow



LTM Q3'22 Adjusted EBITDA margins of 17.2%

Improved working capital management

Capex reduction by increasing asset optimization

Two consecutive years of delivering **positive Free Cash Flow**^[1]

\$2.475B of refinancing transactions reduced interest expense

Enhanced liquidity position

\$400 million Credit Facility

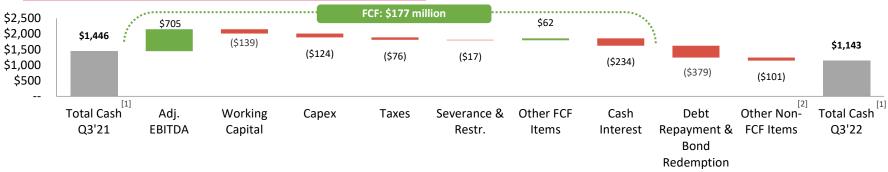
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LIQUIDITY: LTM Q3'22 BRIDGE

(\$ in millions)

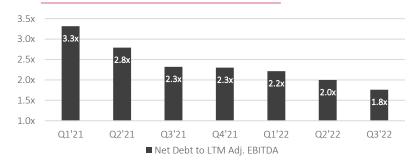
LTM Q3'22 CASH FLOW BRIDGE



LIQUIDITY

- S&P credit rating upgrade to "B"
- Continued improvement in leverage metrics
- LTM Q3'22 free cash flow of \$177 million
- LTM Q3'22 Capex of \$124 million or 3.0% of LTM Q3'22 revenue
- Redeemed \$175 million in principal amount of our 11% senior unsecured notes in 2022
- Amended Credit Facility with increased aggregate amount available to \$400 million

NET DEBT TO LTM ADJ. EBITDA [3]



[2] Pertains to finance leases, dividend and effect of foreign exchange

[3] Computed based on net debt (short-term borrowings and current portion of long-term debt and long-term debt less cash and cash equivalents and restricted cash) divided by LTM adjusted EBITDA

^[1] Includes cash and cash equivalents and restricted cash

SIGNIFICANT MULTIPLE EXPANSION OPPORTUNITY

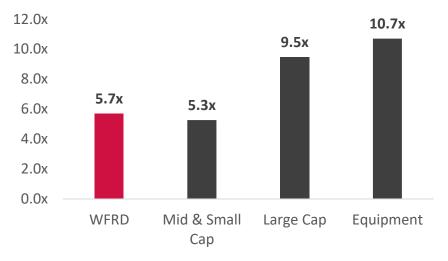
Operating Performance

- Expanding margins thru process improvements
- Constructive energy services dynamics
- Technologically differentiated portfolio offerings
- Capable and proven management team
- Positioned to deliver sustainable profitability and FCF

Valuation:

- Market-Cap does not reflect earnings or portfolio profile
- Inherent capabilities aligned with energy transition avenues
- Valuation should be more aligned with Large Cap Peers

EV/EBITDA (2023E) [1]



SIGNIFICANT MULTIPLE EXPANSION OPPORTUNITY

[1] EV/EBITDA (2023E) from Bloomberg as of December 30, 2022 Mid & Small Cap consist of CHX, CLB, XPRO, LBRT, NESR, NEX, PUMP, RES, WTTR, SOI, SLCA Large cap consist of SLB, HAL, BKR Equipment consist of WHD, DRQ, NOV, OII, OIS, FTI, TS



Diverse services offerings, global presence and customer-centric priorities in operating processes



Commitment to sustainable growth, margin expansion and capital discipline



Leveraging market leading technologies to harness unique business opportunities



De-leveraging through Free Cash Flow generation to create long term value for stakeholders



Capable portfolio to address energy transition and sustainability

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APPENDIX

(\$ in millions)

Revenues Mix (Unaudited)

				Quarter	rs En	ded					
(Dollars in Millions)	9/	/30/22	6/	/30/22	3/	31/22	12,	/31/21	L	_TM \$	LTM %
Revenues by Segment:											
Drilling and Evaluation	\$	348	\$	317	\$	292	\$	287	\$	1,244	30%
Well Construction and Completions		391		383		344		348		1,466	36%
Production and Intervention		357		345		286		298		1,286	31%
Segment Revenues	\$	1,096	\$	1,045	\$	922	\$	933	\$	3,996	97%
All Other		24		19		16		32		91	3%
Total Revenues	\$	1,120	\$	1,064	\$	938	\$	965	\$	4,087	100%
Revenues by Geography:											
North America	\$	297	\$	268	\$	238	\$	238	\$	1,041	25%
Latin America		280		265		227		216		988	24%
MENA		354		350		310		330		1,344	33%
Europe, SSA, Russia		189		181		163		181		714	18%
Total Revenues	\$	1,120	\$	1,064	\$	938	\$	965	\$	4,087	100%
Revenues Mix:											
Service Revenue	\$	698	\$	656	\$	593	\$	619	\$	2,566	63%
Product Revenue		422		408		345		346		1,521	37%
Total Revenues	\$	1,120	\$	1,064	\$	938	\$	965	\$	4,087	100%

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

APPENDIX B

(\$ in millions)

Reconciliation of GAAP to Non-GAAP EBITDA (Unaudited)

		Quarters	Ended			
	 9/30/22	6/30/22		3/31/22	12/31/21	LTM
Net Income (Loss) Attributable to Weatherford	\$ 28	\$ 6	\$	(80) \$	(161)	\$ (207)
Net Income Attributable to Noncontrolling Interests	9	6		6	4	25
Net Income (Loss) Attributable to Weatherford	37	12		(74)	(157)	(182)
Interest Expense, Net	44	48		48	49	189
Loss on Extinguishment of Debt and Bond Redemption Premium	2	-		-	111	113
Income Tax Provision	26	12		28	20	86
Depreciation and Amortization	88	90		87	103	368
EBITDA	197	162		89	126	 574
						-
Other (Income) Expense Adjustments:						-
Other (Credits) Charges	(2)	(14)		19	6	9
Restructuring Charges	2	-		20	-	22
Share-Based Compensation	5	6		7	12	30
Other Expense, Net	12	32		16	10	70
Adjusted EBITDA	\$ 214	\$ 186	\$	151 \$	154	\$ 705

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

(\$ in millions)

Cash Flow Bridge (Unaudited)

(Dollars in Millions)	9,	/30/22	6/30/22	3/31/22	12/31/21	 LTM
Total Cash Beginning of Period	\$	1,090	\$ 1,056	\$ 1,113 \$	1,446	\$ 1,446
Adjusted EBITDA		214	186	151	154	705
Cash from Working Capital		(58)	(20)	(75)	14	(139)
Capital Expenditures for Property, Plant and Equipment		(39)	(24)	(20)	(41)	(124)
Cash Paid for Taxes		(16)	(23)	(19)	(18)	(76)
Cash Paid for Severance and Restructuring		(3)	(5)	(5)	(4)	(17)
Other Free Cash Flow [1]		54	45	(79)	42	62
Cash Paid for Interest		(19)	(100)	(17)	(98)	(234)
Refinancing Cash Flow		(52)	-	-	(327)	(379)
Other Non-Free Cash Flow [2]		(28)	(25)	7	(55)	(101)
Total Cash End of Period	\$	1,143	\$ 1,090	\$ 1,056	1,113	1,143

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

[1] Relates to increases and decreases in accruals for net employee benefits, net payments for leases, change in our allowance for credit losses and foreign currency exchange impact.

[2] Relates to other investing and financing activities not specified above.

APPENDIX D

(\$ in millions)

Reconciliation of Cash Flows from Operating Activities to Free Cash Flow (Unaudited)

		Quarters Ended											
	9/3	30/22	6	6/30/22		/31/22	12	/31/21	LTM				
Free Cash Flow ^[1] :													
Cash Flows Provided by Operating Activities	\$	160	\$	60	\$	(64)	\$	88	\$	244			
Capital Expenditures for Property, Plant and Equipment		(39)		(24)		(20)		(41)		(124)			
Proceeds from Disposition of Assets		12		23		20		2		57			
Free Cash Flow [1]	\$	133	\$	59	\$	(64)	\$	49	\$	177			

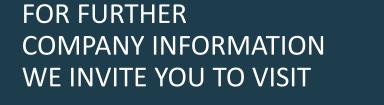
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(\$ in millions)

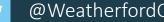
Net Debt to Adjusted EBITDA Coverage by Quarter (Unaudited)

Components of Net Debt	9/	/30/22	6,	30/22	3,	/31/22	12	/31/21	9,	/30/21	6/	/30/21	3/	31/21
Short-term Borrowings and Current Portion of Long-term Debt	\$	14	\$	64	\$	13	\$	12	\$	211	\$	10	\$	11
Long-term Debt		2,366		2,366		2,416		2,416		2,431		2,605		2,602
Less: Cash and Cash Equivalents		933		879		841		951		1,291		1,217		1,177
Less: Restricted Cash		210		211		215		162		155		170		166
Net Debt	\$	1,237	\$	1,340	\$	1,373	\$	1,315	\$	1,196	\$	1,228	\$	1,270
Adjusted EBITDA for the trailing 12 months	\$	705	\$	670	\$	620	\$	571	\$	515	\$	440	\$	383
Net Debt/Adjusted EBITDA		1.8 x		2.0 x		2.2 x		2.3 x		2.3 x		2.8 x		3.3

THANK YOU



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