

# PIPER SANDLER CONFERENCE

WEATHERFORD INTERNATIONAL PLC

MARCH 21, 2023



### DISCLAIMER

This presentation contains projections and forward-looking statements concerning, among other things, the Company's quarterly and full-year revenues, operating income and losses, segment adjusted EBITDA, adjusted EBITDA, free cash flow, forecasts or expectations regarding business outlook, prospects for its operations, capital expenditures, expectations regarding future financial results, and are also generally identified by the words "believe," "project," "expect," "anticipate," "estimate," "outlook," "budget," "intend," "strategy," "plan," "guidance," "may," "should," "could," "will," "would," "will be," "will continue," "will likely result," and similar expressions, although not all forward-looking statements contain these identifying words. Such statements are based upon the current beliefs of Weatherford's management and are subject to significant risks, assumptions, and uncertainties. Should one or more of these risks or uncertainties materialize, or underlying assumptions prove incorrect, actual results may vary materially from those indicated in our forward-looking statements. Readers are cautioned that forward-looking statements are only predictions and may differ materially from actual future events or results, including; global political, economic and market conditions, political disturbances, changes in global trade policies, weak local economic conditions and international currency fluctuations; general global economic repercussions related to U.S. and global inflationary pressures and potential recessionary concerns; various effects from the Russia Ukraine conflict including, but not limited to, extended business interruptions, sanctions, treaties and regulations imposed by various countries, associated operational and logistical challenges, and impacts to the overall global energy supply; cybersecurity issues, as we may experience a higher rate of cybersecurity attacks, intrusions or incidents in the current environment of remote connectivity; our ability to comply with, and respond to, climate change, environmental, social and governance and other sustainability initiatives and future legislative and regulatory measures both globally and in specific geographic regions: further spread and the potential for a resurgence of a pandemic in a given geographic area and related disruptions to our business, employees, customers, suppliers and other partners; the price and price volatility of, and demand for, oil and natural gas; the macroeconomic outlook for the oil and gas industry; our ability to generate cash flow from operations to fund our operations; our ability to effectively and timely adapt our technology portfolio, products and services to address and participate in changes to the market demands for the transition to alternate sources of energy such as geothermal, carbon capture and responsible abandonment, including our digitalization efforts; and the realization of additional cost savings and operational efficiencies. These risks and uncertainties are more fully described in Weatherford's reports and registration statements filed with the SEC, including the risk factors described in the Company's Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Accordingly, you should not place undue reliance on any of the Company's forward-looking statements. Any forward-looking statements speaks only as of the date on which such statement is made, and the Company undertakes no obligation to correct or update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law, and we caution you not to rely on them unduly.

This presentation includes non-GAAP financial measures which we believe provide users of our financial information with additional meaningful comparisons between current results and results of prior periods as well as comparisons with peer companies. The non-GAAP amounts should not be considered as substitutes for operating income, provision for income taxes, net income or other data prepared and reported in accordance with GAAP, but should be viewed in addition to the Company's reported results prepared in accordance with GAAP. Please refer to the appendices included herein and our fourth quarter and full year 2022 earnings release for a reconciliation of GAAP to the non-GAAP financial measures.

# REINVENTING WEATHERFORD

### **HISTORICAL**

**CHALLENGING DEBT** 

INEFFICIENT ORGANIZATION

NICHE TECHNOLOGIES

SILOED STRUCTURE

**INCONSISTENT RESULTS** 

**DRIVEN BY REVENUE & MARKET SHARE** 

### **CURRENT**

FREE CASH FLOW DRIVEN BY MARGIN EXPANSION AND OPERATING PARADIGM SHIFT

LEADING TECHNOLOGY POSITIONS

DEEPER CUSTOMER ENGAGEMENT

**ESG PRIORITIES & BROADER DIGITAL OFFERINGS** 

10 QUARTERS OF RESULTS THAT DEMONSTRATE PERFORMANCE, CREDIBILITY, TRANSPARENCY & STABILITY

FLATTER STRUCTURE & FEWER LAYERS



### THE "NEW" WEATHERFORD

#### Who We Are



Leading global energy services company



- Sustainable Profitability
- Free Cash Flow



Presence in 75 countries & 345 operating locations



~17,700 world-class talent from >110 nationalities

#### **Portfolio Across Well Lifecycle**

#### **Drilling & Evaluation (DRE):**



- Managed Pressure Drilling
- **Drilling Services**
- Wireline
- Drilling Fluids

#### Well Construction & Completions (WCC):



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**Tubular Running Services** 

- Cementation Products
- Completions
- Liner Hangers
- Well Services

#### **Production & Intervention (PRI):**



- Intervention Services & Drilling Tools<sup>[1]</sup>
- Artificial Lift
- Digital Solutions
- Sub Sea Intervention
- Pressure Pumping

#### **Our Strategic Priorities**



### Financial Performance

- Sustainable Profitability
- Free Cash Flow generation



### Customer Experience

- Customer success & satisfaction
- Digital offerings & integrated solutions



### Organizational Vitality

- Safe, diverse & inclusive workplace
- Champion leadership & development across the organization



### Lean Operations

- Focusing on key processes to deliver customer value
- Integrated global processes with minimal waste



#### **Creating Future**

- Differentiating technology & Comprehensive Energy Transition Offerings
- Capital discipline to deliver shareholder returns



MANAGED PRESSURE DRILLING

TUBULAR RUNNING SERVICES

CEMENTATION PRODUCTS

FISHING AND RE-ENTRY

### DIGITIZATION & AUTOMATION SOLUTIONS



**ESG SOLUTIONS** 

### **CUSTOMER & TECHNOLOGY HIGHLIGHTS**

#### **NORTH AMERICA**

#### Technical Highlights:

- Successful introduction of the Soloist™ system (TRS) for large IOCs
- Secured award for specialized ALS equipment for solution mining application to produce Boron

#### Contract Wins:

- 3-year contract from Shell for cementation products in Gulf of Mexico
- 3-year commercial agreement with Hess for Artificial Lift equipment and services

#### LATIN AMERICA

#### Technological Highlights:

 Successful introduction of Magnus® and Riptide® for an NOC in Latin America Contract Wins:

- 2-year contract from YPF for drilling fluids and associated services
- 2-year contract from a major operator in Latin America for MPD
- 2-year contract from Petrobras for a newly enhanced chemical injection system
- 3 awards from a major operator in Latin America to provide integrated services

#### **OPERATIONAL EXCELLENCE**

Significant uptick in market adoption of WFRD Victus™ MPD offering in Deepwater globally during 2022, further strengthening MPD's market leading position

### EUROPE

#### Technical Highlights:

- Milestone of 70+ advanced reservoir isolation systems installed with 100% success rate, while optimizing well clean up and production
- Deployed first subsea fiber optic solution in Norway
- Expandable sand control technology selected as primary mechanism for 5+ wells

#### Contract Wins:

- Award from Fri-EL Green Power to provide drilling, well construction, and formation evaluation
- 3-year contract win to provide cemented liner hangers for bp in Azerbaijan

#### **MIDDLE EAST**

#### Technology Highlights:

Migrated 11,000+ wells on legacy software onto ForeSite® platform, one of biggest deployment in the world for ForeSite®

#### Contract Wins:

- 5-year contract from KOC to provide drilling
- 5-year contract from a major operator in the Middle East for fishing equipment & services
- 5-year contract from PDO for integrated drilling services
- 3-year contract from Aramco to deliver multiple services in a lumpsum turnkey project

#### Technical Highlights:

**ASIA** 

- Four successful RFID completion deployments saving 2+ days of rig
  time
- Deployed remote operations with major IEC utilizing Overdrive™ to advance safety and wellsite

#### Contract Wins:

- 5-year contract from Pertamina to deliver intervention, through tubing and tubular running services (TRS)
- 5-year award from Cairn India for integrated artificial lift and production automation





#### **Revenue Growth**

- 19% revenue growth in FY'22
   highest growth rate in over
   10 years
- 75% international revenue base
- Strong presence in the Middle East



#### **Margin Expansion**

- FY'22 Adj. EBITDA margins of 18.9%, an improvement of 320 bps YoY
- 750+ basis points improvement from 2019
- Goal of low-to-mid-20% adj. EBITDA margins over next few years



#### **Commercial Wins**

- Significant contract wins across the portfolio with IOCs and NOCs
  - Lump-sum turnkey contract from Saudi Aramco
  - >\$500M contract from PDO
  - >\$400M contract from ADNOC

### POSITIONED FOR LONG-TERM GROWTH



## Sustainable Profitability

- Generating sustainable returns
- Lean Operations that minimizes wastage and maximizes returns



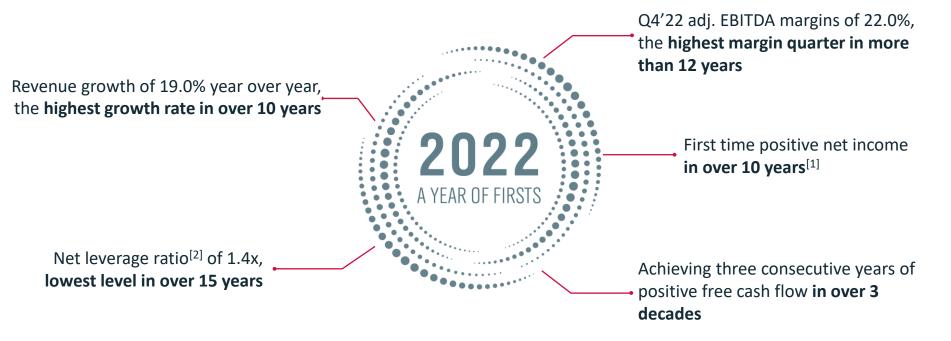
## **Specialty Services Offerings**

- Focusing on market leading product lines to create unique value proposition for customers
- Filling the industry supply crunch with integrated specialty services



## Free Cash Flow Generation

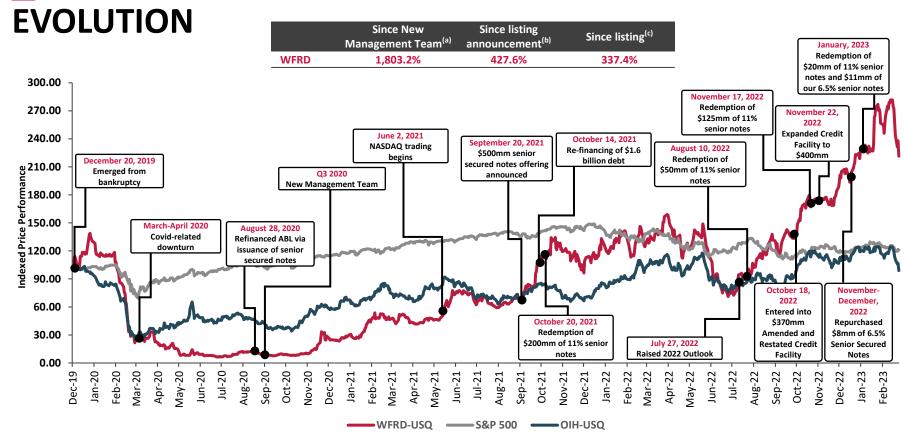
- Third consecutive year of FCF
- Delivered \$655M of FCF over 3 years: 2020, 2021 & 2022
  - Generated more FCF than the last two decades combined



### Generated more FCF in past three years than the last two decades combined

<sup>[1]</sup> Positive net income for the first time in over 10 years excludes the gain from bankruptcy emergence





Note: Market data as of 03/15/2023

(a) New Management Team, 09/10/20

(b) Weatherford's ordinary shares listing announcement on 03/29/21

(c) Weatherford's ordinary shares relisted on Nasdaq on 06/02/21

Source: Nasdaa

### LEADERSHIP POSITION ACROSS WELL LIFECYCLE

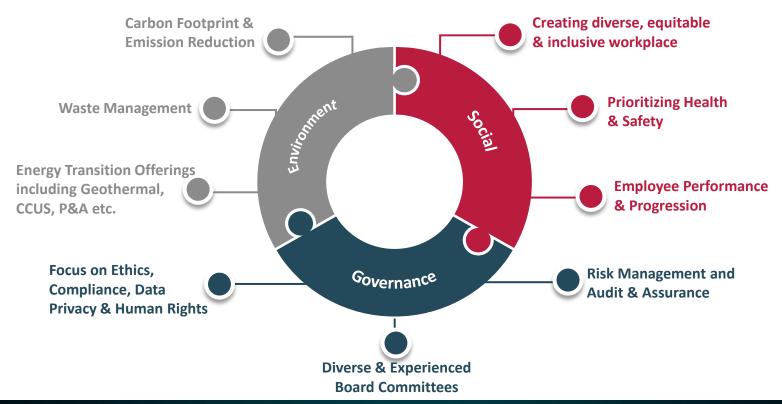
	OFFERINGS	WFRD TECHNOLOGY	WFRD	PEER 1	PEER 2	PEER 3	COMMERCIAL AWARDS
DDE	Managed Pressure Drilling	Victus™	•	•	•	•	<ul> <li>2-Year MPD award from Shell</li> <li>2-year MPD award from Asia Operator</li> <li>2-year MPD award from a major operator in Latin America</li> </ul>
DRE +	Drilling Services	High Temp LWD, Magnus™	•	•	•	•	<ul> <li>5-year contract from PTTEP for offshore drilling campaign</li> <li>4-year contract with European operator for high complexity wells</li> <li>3-year contract with European operator for on and offshore drilling services</li> </ul>
wcc	Tubular Running Services	Vero™	•		<u> </u>	•	<ul> <li>6-year commercial contract from Chevron to deliver TRS in Thailand</li> <li>5-year TRS award from Saudi Aramco</li> <li>3-year Integrated Well Services contract from a major IOC in Asia</li> </ul>
+	Cementation Products	V0 stage tools, SSR Plugs	•	•		•	<ul> <li>3-year contract from Shell for cementation products in the Gulf of Mexico</li> <li>3-year contract to provide cemented liner hangers from bp in Azerbaijan</li> </ul>
PRI	Intervention Services & Drilling Tools	QuickCut™, Alpha	•	•	•	•	<ul> <li>2-year Fishing contract from major Asia operator</li> <li>3-year Intervention Services contract from major Asia operator</li> <li>5-year contract from a major operator in Middle East for fishing equipment &amp; services</li> </ul>

UNIQUE COMBINATION OF DIFFERENTIATED TECHNOLOGIES;
DIGITAL OFFERINGS & INTEGRATED SERVICES ACCELERATE GROWTH

### **INNOVATION & TECHNOLOGY LEADERSHIP IN DIGITAL OFFERINGS**

**ForeSite Sense** Vero ForeSite Flow **Victus** TR1P Magnus **Digitally Enabled VERO** Real-time **Rotary Steerable** Reservoir Remote activated single Intelligent MPD Automated Monitoring Flow Measurement System trip completion system Connection Integrity **Drilling Well Construction Production** & Evaluation & Completions & Intervention Automation **ForeSite** Centro CygNet **ForeSite Edge AccuView AccuView Drilling &** Real-time Remote IoT & **Production Optimization IoT** Automation Platform **Evaluation Platform** Support Platform **SCADA Platform** Platform

### SUSTAINABILITY TODAY AND FOR THE FUTURE





### **SUSTAINABILITY IN ACTION**

#### **NORTH AMERICA**

- World's first horizontal, 2,000 meters geothermal well & deepest in Saskatchewan, Canada
- Developed downhole turbine technology to power directional drilling tools, significantly reducing the use of lithium batteries
- Reduced oil consumption in preventative maintenance of gas engines through engineering the extension of the useful life of oil in Artificial Lift System gas powered engines in Mexico
- Eliminated use of hazardous solvents at PCP MFG site in Calgary

#### **LATIN AMERICA**

- Use of environmentally friendly painting for ISDT portfolio in Colombia
- 14 years LTI-free operations for artificial lift in Argentina

#### EUROPE

- Award from Fri-EL Green Power to provide drilling, well construction, and formation evaluation
- Executed successful geothermal project called DESCRAMBLE for ENEL Greenpower. Italy
- Drilled six wells in star design for Stadtwerke Munchen - Munich's largest Geothermal Heating Plant
- Pioneer in Turkish Geothermal market for Directional Drilling, Liner Hanger & Cementation Equipment for multiple customers

#### MIDDLE EAST

- Kuwait Oil Company CEO HSSE Award
- 21 years LTI-free in Oman for Liner Hangers and Inflates
- 12 years LTI-free in Azerbaijan
- Sponsor of Young ADIPEC for >7 years
- Participated in the inaugural Saudi Green Forum to drive action and spark innovative solutions to help tackle climate change

#### ASIA

- Adoption of eco-friendly corrugated cardboard packaging to replace conventional wooden packaging across multiple manufacturing sites
- Mari Petroleum ALS Contract 6 years LTI Free

#### 25+ Years

of results in 150+ Geothermal Projects

#### 48% Reduction

in Total Recordable Incident Rate since 2017 (based on 1M employee hours)

## Extensive technology portfolio

compliments transitioning to a lower carbon economy

# VALUE CREATION



# STRATEGIC VECTORS

### **PRIORITIES**

### **GOAL**







Digital Transformation





ESG & Energy Transition



Financial Performance



Customer Experience



Organizational Vitality



LEAN Operations



Creating the Future



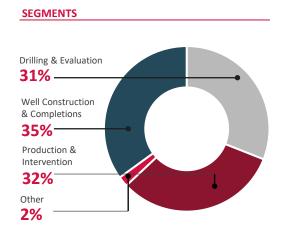
Sustainable **Profitability** 

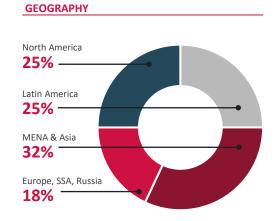
Positive Free Cash Flow

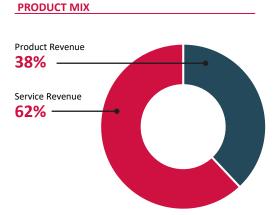


### **REVENUE MIX**

#### Total Revenue FY'22: \$4,331M





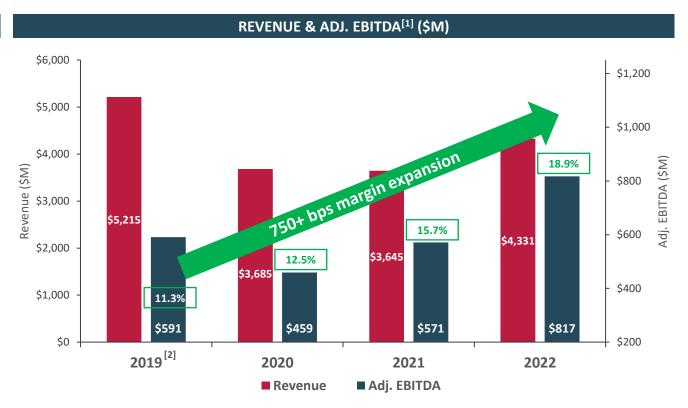


### \$299M of Free Cash Flow<sup>[1]</sup> FY'22 | Three Consecutive Years of delivering positive Free Cash Flow

### **CONTINUED ADJ. EBITDA IMPROVEMENT**

#### **COMMENTARY**

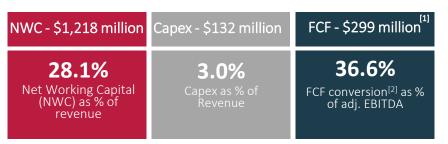
- Significant improvement in both adj. EBITDA and margin driven by execution across focus areas
- All segments and geographies experiencing positive momentum with improved activity, positive activity outlook across the Middle East and Latin America underpinned by strong tender activity to support multiyear plans
- Focus on cost discipline, changing operating paradigm and improvements in pricing to help achieve sustainable margin expansion



<sup>[1]</sup> Adj. EBITDA is a non-GAAP measure and excludes, among other items, impairments of long-lived asset and goodwill, restructuring expenses, share-based compensation expense, as well as write-offs of property plant, and equipment, right-of-use assets, and inventory

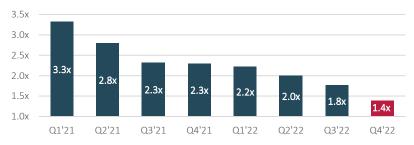
### **CASH & CAPITAL DISCIPLINE: FULL YEAR 2022**

#### Maintaining Capital Discipline while delivering on Free Cash Flow



- Improved working capital management
- Two consecutive years of Credit Rating Upgrade
- Three consecutive years of delivering positive Free Cash Flow<sup>[1]</sup>
- ~\$20 million in annual interest reduction<sup>[3]</sup>
- 1.4x lowest net leverage<sup>[4]</sup> position in over 15 years
- \$400 million Amended Credit Facility

### Net Debt to Adjusted EBITDA



#### NWC as % of Revenue



[1] Free Cash Flow (FCF) is a non-GAAP measure calculated as cash flows provided by (used in) operating activities, less capital expenditures for property, plant and equipment plus proceeds from the disposition of assets. Management believes Free Cash Flow is useful to understand liquidity and should be considered in addition to but not substitute cash flows provided by (used in) operating activities

<sup>[2]</sup> FCF conversion = FCF / adj. EBITDA

<sup>[3] \$31</sup> million debt repayments in January 2023 will result in an additional ~\$3 million annual interest reduction

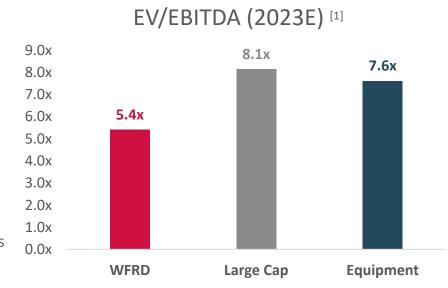
### SIGNIFICANT MULTIPLE EXPANSION OPPORTUNITY

#### **Operating Performance**

- Expanding margins thru process improvements
- Constructive energy services dynamics
- Technologically differentiated portfolio offerings
- Capable and proven management team
- Positioned to deliver sustainable profitability and FCF

#### Valuation:

- Market-Cap does not reflect earnings or portfolio profile
- Inherent capabilities aligned with energy transition avenues
- Valuation should be more aligned with Large Cap Peers

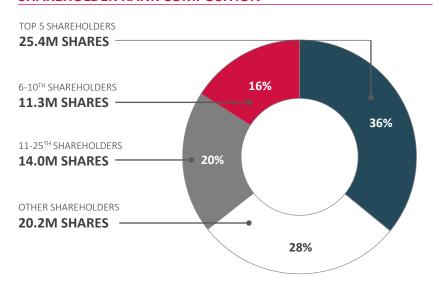


### SIGNIFICANT MULTIPLE EXPANSION OPPORTUNITY

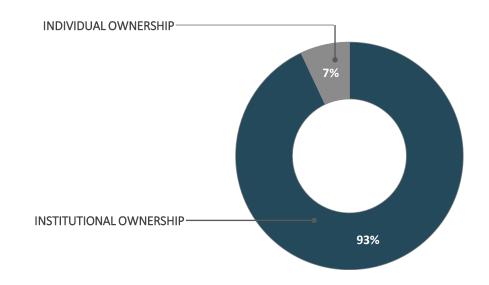


### STRONG SHAREHOLDER BASE

#### SHAREHOLDER RANK COMPOSITION



#### STRONG INSTITUTIONAL FOOTPRINT

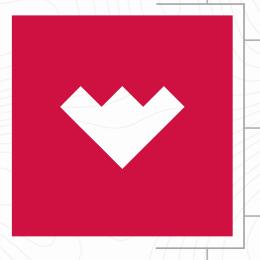


#### **Changes in Shareholder Composition**

- Legacy shareholders trimming position or exiting
- New entrants to shareholder base
- Renewed investor interest

### WHY INVEST IN WEATHERFORD

1 Industry-leading broad spectrum and niche portfolio of specialty services



2 Strong international business with market leading capabilities to deliver integrated solutions

3 Scalable energy transition and digital portfolio to address sustainability needs

- Creating value for shareholders through cycles by delivering sustainable profitability and free cash flow generation
- Significant multiple expansion potential as industry-leading returns and free cash flow justify valuation in line with larger peers



# CONSOLIDATED FINANCIAL SUMMARY

(\$ in millions, except per share data)

INCOME STATEMENT	FY'20	FY'21	FY'22
Services Revenue	\$2,250	\$2,353	\$2,698
Products Revenue	\$1,435	\$1,292	\$1,633
Total Revenues	\$3,685	\$3,645	\$4,331
Operating Income / (Loss)	(\$1,486)	\$116	\$412
Gross Margin	\$878	\$929	\$1,311
% Gross Margin	23.8%	25.5%	30.3%
Adjusted EBITDA [1]	\$459	\$571	\$817
% Adjusted EBITDA Margin	12.5%	15.7%	18.9%
GAAP Diluted Income / (Loss) per Share	(\$27.44)	(\$6.43)	\$0.36
Non-GAAP Diluted Income / (Loss) per Share	(\$7.10)	(\$4.14)	\$0.86
NET WORKING CAPITAL <sup>[2]</sup>			
Total Net Working Capital	\$1,218	\$1,115	\$1,218
Days of Revenue	130 days	104 days	91 days
Accounts Receivable, Net	\$826	\$825	\$989
Days of Revenue	88 days	77 days	74 days
Inventories, Net	\$717	\$670	\$689
Days of Revenue	77 days	62 days	51 days
Accounts Payable	\$325	\$380	\$460
Days of Revenue	35 days	35 days	34 days
TOTAL CASH & CASH FLOW			
Total Cash [3]	\$1,285	\$1,113	\$1,112
Operating Cash Flow	\$210	\$322	\$349
Free Cash Flow	\$78	\$278	\$299
Capital Expenditures	\$154	\$85	\$132
% of Revenue	4.0%	2.3%	3.0%

<sup>[1]</sup> Adjusted EBITDA is a non-GAAP measure and excludes, among other items, impairments of long-lived asset and goodwill, restructuring expenses, share-based compensation expense, as well as write-offs of property plant, and equipment, right-of-use assets, and inventory

<sup>[2]</sup> Days of revenue metrics use a 360-day convention and are calculated by dividing the applicable field by revenue and multiplying by 90 days

<sup>[3]</sup> Includes cash and cash equivalents and restricted cash



### **APPENDIX A**

(\$ in millions

Reconciliation of GAAP to Non-GAAP Net Income (Loss) and Diluted Net Income (Loss) Per Share (Unaudited)

		Quarters Ended								
	12	2/31/22	9,	/30/22	1	2/31/21				
Net Income (Loss) Attributable to Weatherford:										
GAAP Net Income (Loss)	\$	72	\$	28	\$	(161)				
Non-GAAP Adjustments, net of tax		10		1		117				
Non-GAAP Net Income (Loss)	\$	82	\$	29	\$	(44)				
Diluted Income (Loss) Per Share Attributable to Weatherford:										
GAAP Diluted Income (Loss) per Share	\$	0.99	\$	0.39	\$	(2.30)				
Non-GAAP Adjustments, net of tax		0.13		0.01		1.67				
Non-GAAP Diluted Income (Loss) per Share	\$	1.12	\$	0.40	\$	(0.63)				

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables



### **APPENDIX B**

(\$ in millions

### Reconciliation of GAAP Net Income (Loss) to Non-GAAP Adjusted EBITDA (Unaudited)

	Quarters Ended								
12/	/31/22	9/	30/22	12/31/21					
\$	72	\$	28	\$	(161)				
	4		9		4				
	76		37		(157)				
	39		44		49				
	3		2		111				
	21		26		20				
	84		88		103				
	223		197		126				
	6		(2)		6				
	-		2		-				
	7		5		12				
	30		12		10				
\$	266	\$	214	\$	154				
	\$	4 76 39 3 21 84 223	12/31/22 9/ \$ 72 \$ 4 76 39 3 21 84 223	12/31/22     9/30/22       \$     72     \$     28       4     9       76     37       39     44       3     2       21     26       84     88       223     197       6     (2)       -     2       7     5       30     12	12/31/22     9/30/22     12       \$     72     \$     28     \$       4     9       76     37       39     44       3     2       21     26       84     88       223     197       6     (2)       -     2       7     5       30     12				

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

[1] EBITDA represents income before interest expense, net, income taxes, depreciation and amortization expense. Adjusted EBITDA excludes, among other items, restructuring charges, share-based compensation expense, as well as other charges and credits. EBITDA and adjusted EBITDA, are non-GAAP measures.



### **APPENDIX C**

(\$ in millions)

### Reconciliation of Cash Flows from Operating Activities to Free Cash Flow (Unaudited)

		Quarters Ended									
	12/	/31/22	9/	30/22	12/31/21						
Free Cash Flow [1]:											
Cash Flows Provided by Operating Activities	\$	193	\$	160	\$	88					
Capital Expenditures for Property, Plant and Equipment		(49)		(39)		(41)					
Proceeds from Disposition of Assets		27		12		2					
Free Cash Flow <sup>[1]</sup>	\$	171	\$	133	\$	49					

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

<sup>[1]</sup> Free cash flow is a non-GAAP measure calculated as cash flows provided by operating activities, less capital expenditures for property, plant and equipment plus proceeds from the disposition of assets. Management believes free cash flow is useful to understand liquidity and should be considered in addition to but not substitute cash flows provided by operating activities.



### **APPENDIX D**

(\$ in millions

### Adjusted EBITDA to Free Cash Flow (Unaudited)

	Quarters Ended									
	12	/31/22	9,	/30/22	12/31/21					
Adjusted EBITDA [1]:	\$	266	\$	214	\$	154				
Cash Provided by (Used for) Working Capital		(12)		(58)		14				
Capital Expenditures for Property, Plant and Equipment		(49)		(39)		(41)				
Cash Paid for Taxes		(28)		(16)		(18)				
Cash Paid for Severance and Restructuring		(1)		(3)		(4)				
Proceeds from Disposition of Assets		27		12		2				
E&O Inventory Charges		6		6		12				
Increase in Accruals <sup>[2]</sup>		46		36		28				
Cash Paid for Interest		(84)		(19)		(98)				
Free Cash Flow [1]	\$	171	\$	133	\$	49				

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

<sup>[1]</sup> Adjusted EBITDA excludes, among other items, restructuring charges, share-based compensation expense, as well as other charges and credits. Free cash flow is calculated as cash flows provided by (used in) operating activities, less capital expenditures plus proceeds from the disposition of assets. Adjusted EBITDA and free cash flow are non-GAAP measures.

<sup>[2]</sup> Increase in Accruals on operating activity to include net employee benefits and net payments for leases.



### **APPENDIX E**

(\$ in millions)

### Net Debt to Adjusted EBITDA Coverage by Quarter (Unaudited)

Components of Net Debt		12/31/22 9/		/30/22 6/30/22		30/22	3/31/22		12/31/21		9/30/21		6/30/21		3/31/21	
Short-term Borrowings and Current Portion of Long-term Debt	\$	45	\$	14	\$	64	\$	13	\$	12	\$	211	\$	10	\$	11
Long-term Debt		2,203		2,366		2,366		2,416		2,416		2,431		2,605		2,602
Less: Cash and Cash Equivalents		910		933		879		841		951		1,291		1,217		1,177
Less: Restricted Cash		202		210		211		215		162		155		170		166
Net Debt <sup>[1]</sup>	\$	1,136	\$	1,237	\$	1,340	\$	1,373	\$	1,315	\$	1,196	\$	1,228	\$	1,270
Adjusted EBITDA $^{[1]}$ for the trailing 12 months	\$	817	\$	705	\$	670	\$	620	\$	571	\$	515	\$	440	\$	383
Net Debt/Adjusted EBITDA [1]		1.4 x		1.8 x		2.0 x		2.2 x		2.3 x		2.3 x		2.8 x		3.3

Please see the corresponding earnings release available on Weatherford's website for additional information and additional GAAP to Non-GAAP reconciliation tables

[1] Net debt is a non-GAAP measure calculated as total short and long-term debt less cash and cash equivalents and restricted cash. Adjusted EBITDA in a non-GAAP measure and excludes, among other items, restructuring charges, share-based compensation expense, as well as other charges and credits.



# **THANK YOU**



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